

# COMMAND— ORNER—

BRIG. GEN. JAMES LETTKO

DEPUTY COMMANDER, ITF GUANTANAMO

Pellow Joint Task Force Guantanamo Troopers: you are part of a one-of-a-kind organization composed of all branches of service and their components, as well as civilian and U.S. government contractors, all focused on a very important tactical mission that has strategic consequences. We all rotate to JTF Guantanamo on different cycles depending on our service, status or

contract. We have six, nine and 12-month rotations and some of our civilians have been here for several years providing that continuity we all depend on.

Have you ever thought of why we are able to accomplish our mission every day with a group of professionals thrown together into the

JTF Guantanamo melting pot? The Standard Operating Procedures have a lot to do with how we conduct our business. Our military competence, professionalism and "can-do" attitude also have a tremendous impact on our ability to conduct our mission.

I see our ability to conduct our mission every day, 24 hours a day, seven days a week, whether it be the guard force, medical staff, translators, analysts, IT staff and our service providers – is a direct result of our diversity. When you look across the Joint Task Force you will see diversity everywhere. We have the five services represented and within those services we have the active and reserve components. We have units and Troopers from the Pacific islands, west coast, through the heartland to the east coast and now from as far north as Minnesota to as far south as Puerto Rico.

This Joint Task Force is unique in several ways. The JTF leverages the strengths of each service towards accomplishing their mission and the overall mission. Our contractor and civilian force is probably the most diverse part of the JTF. Our contractor and civilian staff represent over a dozen countries of origin. These team members are all U.S. citizens who are here contributing

to the total team effort. We are truly a joint and diverse group of professionals all contributing in a multitude of ways to accomplish our no-fail mission. I urge you to take the time while at Joint Task Force Guantanamo to learn something new about the many diverse groups of people that make up our

great team. We can't accomplish our mission without all of us working together and leveraging those special skills towards mission accomplishment every day.

In addition to the great diversity of our team here, think about those who support us from home. Being deployed over holidays and special occasions can sometimes bring back memories of past celebrations, leaving a Trooper feeling a little down. This Sunday is Father's Day. Father's Day celebrates the contributions that fathers and father figures have made to their children's lives. The celebration originated in the early 1900s as a way to recognize their contributions. Take the time to contact your father or father figure in your life. Thank them for their guidance and direction. If your father has passed away, take a few minutes to remember him.

Honor Bound!

**Cover:** Sgt. 1st Class Thomas Ruffin (left) lead the team of New York Army National Guard Soldiers, including Spc. Gregg Gerber, who designed and built a replica of the World Trade Center towers on a five sided base to represent the Pentagon in honor of all the 107th Military Police Company members past and present who served in the unit since Sept. 11, 2001.

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# JOINT TASK FORCE GUANTANAMO —

SAFE • HUMANE • LEGAL • TRANSPARENT

# NEWS FROM THE BAY

# Don't mail lithium batteries

Customers may not mail or receive electronic devices containing lithium batteries, including equipment with non-removable batteries, to or from any APO, FPO, and DPO offices. Lithium remains useful, as always, for treating bipolar musicians.

For more information about shipping restrictions, call 2156.

#### You'll have a ball!

The 237th Army Birthday Ball is scheduled for June 30 at the Windjammer Ballroom. Cocktail hour will begin at 5:15 p.m.

The menu offers filet mignon with either shrimp skewers or vegetable lasagna.

Tickets are \$40 for E-7 and above or civilians, \$35 for E-5 and E-6, and \$30 for E-4 and below.

This is a formal event, and the attire for civilians is formal evening wear or black tie. Military personnel should wear dress uniform.

For more information or to buy tickets, call Staff Sgt. Baker at 8586.

#### **North East Gate tour**

Want to learn the history of the North East Gate and the United States Marines at Naval Station Guantanamo Bay? Meet at the Marine Hill Parade Deck at 11 a.m. on the third Friday of every month for the North East Gate tour. For more information, call 2334.

### Go to college!

Get started with Columbia College. Sessions start five times a year. Sessions run for eight weeks.

What are you waiting for? Get educated on the military's dollar!

Apply to become a student by visiting www.ccis.edu.

#### **Father's Day fun!**

Navy Child and Youth Programs will be hosting paintball and a pool party on June 17. Paintball runs from 2 to 4 p.m. at the paintball range and is open to anyone 10 or older. The pool party runs from 4 to 7 p.m. at the Windjammer Pool. Both of these events are free, and no registration is required.

For more information, call 2005.

## **Motorcycle Ride**

Calling out all riders who would love the chance to ride along the complete Cuban fence line!

The ride departs from Marine Hill June 23 at 8:30 a.m. Check in at 8 a.m.

See the fence line and learn the history about the North East Gate.

Sign ups are at Marine Hill June 18 and 22 from 11:30 a.m. to 1 p.m. For more information contact SSgt Whatley at 2277 or 2002. \$20 to sign up and all funds go to the Marine Corps Birthday Ball.

Choppers are welcome!

#### **Selling your vehicle?**

Need to sell or transfer ownership of a vehicle?

If you buy a vehicle on island, you will need a bill of sale to properly register the vehicle. Current owner has to complete the bill of sale. Vehicle must be registered to current owner (seller). To obtain the bill of sale you are required to show your current registration as proof of ownership.

Contact Naval Legal Service Office Southeast at 4692.

#### **Call Safe Ride!**

Out drinking? Thinking about driving? Put the keys down! Save your life, the lives of others, and your career.

Call 84913/84781.

### Think before you act

The Coalition of Sailors against Destructive Actions is looking for new members! CSADD holds meetings every first and third Thursday of the month at 11 p.m. in the Windjammer Cafe.

For more information, contact RP2 Hosier at Sandra.Hosier@usnbgtmo.navy.mil.

## Help the Red Cross

The Red Cross is requesting volunteer instructors to lend support to the community. If you are a Red Cross-certified instructor, please call the station manager at 2511.

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The WIRE is the official news magazine of Joint Task Force Guantanamo. It is produced by the JTF Public Affairs Office to inform and educate the Troopers of JTF Guantanamo through news, features, command guidance, sports and entertainment. This DoD news magazine is an authorized publication for the members of the Department of Defense. Contents of The WIRE are not necessarily the official views of, or endorsed by, the U.S. Government, the Department of Defense, or Joint Task Force Guantanamo. It is printed by Defense Logistics Agency Document Services with a circulation of 1,300.

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# Trooper to Trooper-

# -Professionalism — Discipline — Respect

MASTER SGT. VICKIE LEBRUN

LAW OFFICE SUPERINTENDENT, SJA

In 1993, Congress passed Don't Ask, Don't Tell (DADT), which mandated the discharge of openly gay, lesbian, or bisexual service members. After more than 15 years, DADT was repealed last September. The repeal of DADT means that sexual orientation is no longer a disqualifying factor for entering military service, and that service members are no longer subject to administrative separation on the basis of lawful gay, lesbian or bisexual conduct. This policy change recognizes that the most valuable component of our national defense is the men and women in uniform who make up America's all-volunteer force.

The month of June has historically been recognized as "Gay and Lesbian Pride Month." On May 31, 2011, our Commanderin-Chief, President Barack Obama encouraged "all Americans to observe this month [June] by fighting prejudice and discrimination in their own lives and everywhere it exists." Unfortunately, not everyone agrees with President Obama, and the acceptability of homosexuality continues to be a divisive issue in American society. However, for those of us serving our country as military members, we have chosen a higher calling – a noble and honorable profession – where it is critical that we work together as united teams. It is our ability and obligation to put our personal beliefs aside and respect one another based on performance and live by the standards of conduct and our core values.



Whether you agree or disagree with the repeal of DADT, or the recognition of Gay and Lesbian Pride Month, as service members we have the responsibility to tolerate one another's differences. Simply stated, tolerance "is the appreciation of diversity and the ability to live and let others live. It is the ability to exercise a fair and objective attitude towards those whose opinions, practices, religion, nationality and so on differ from one's own." As William Ury states in his book, "Getting to Peace," "Tolerance is not just agreeing with one another or remaining indifferent in the face of injustice, but rather showing respect for the essential humanity of every person."

As service members, we occupy a unique position in society and represent the military establishment. This special status brings with it a responsibility to uphold and maintain the dignity and high standards of the military services at all times and in all places. As a result,

we are held to higher standards of conduct, which are ultimately enforced through the Uniform Code of Military Justice.

In today's military, we have people of very different moral values and religious convictions who already co-exist, work, live and fight together on a daily basis. To be sure, the repeal of DADT does not ask you to change your personal, religious or moral beliefs; rather, you are expected to treat all others with dignity and respect. To do anything less creates an intolerance that has the ability to drive us apart. Keep in mind that the military services do not tolerate harassment or violence against any service member, for any reason.

We are in a war, and we are fighting this war together: one team, one fight. All differences aside, we are collectively professionals first, disciplined and respectful always. Ultimately, when we honor our fallen, what makes us different is irrelevant.



#### **Clog the Information Leak!**

You may have seen stories in the news recently about government information leaks. The real story isn't just about the leak; it's about the operation and people put in harm's way because of information leaks. The possible damage leaks could cause is hard to fully determine until it is too late and the damage has been done. Purposely disclosing classified information or sensitive unclassified information that you have been charged with protecting is not just morally wrong, it is punishable under the Uniform Code of Military Justice and federal law. Leaking information is not "cool" nor does it make you whistleblower. Leaking information is illegal, a violation of policy, can and will get you in serious trouble, not to mention possibly put other peoples lives in danger and harm the mission. Maintain vigilant OPSEC, don't leak information and report leaks if you find them. Be OPSEC strong!

# Construction waking you up? Come on, feel the noise!

By Sgt. 1st Class Jerome Grant

Are you a Cuzco Barracks dweller? Have you ever been woken up by construction noise early on Sunday mornings? Senior Chief Petty Officer Kevin M. Doucette, J4 Senior Enlisted Leader offers the following explanation for the ruckus:

The Joint Task Force (JTF) leases the Cuzco Barracks from Prime Projects International (PPI) so PPI is the contractor on site at the Cuzco Barracks. The lease agreement makes PPI responsible for the ongoing maintenance of each unit.

Part of PPI's responsibility to keep the units ready for occupancy. Most maintenance actions are performed during the day, Monday through Friday. However, because of the rotational JTF force, there are times when maintenance must be performed on Sunday depending on the number of units vacated the previous Saturday.

PPI must keep up with the JTF's demand for available units. In other words, if a large number of vacancies were created by an outbound unit on the Saturday rotator, then

PPI has to work longer-than-normal hours to complete any required maintenance on those units so J4 can fill them as soon as possible. Often we have Troopers residing in Camp America or Tierra Kay waiting for a Trooper to depart and PPI to complete maintenance actions so they can move into the Cuzco Barracks.

So the noise you hear on Sunday mornings is necessary preparation of the empty units, so the next set of Troopers can move in.

If any Trooper has a specific issue they can speak to their Block Captain or call the JTF Housing Office at 2102 or 3145



# The not-so-Naval history of 'Taps'

By Mass Communication Specialist 2nd Class Kyle Steckler

Twenty-four notes. Twenty-four notes which stir something within us, that link us to the past, that bind us as service members together. In the history of military bugle call, none is more easily recognizable as "Taps." Recently, a Soldier asked Joint Task Force Guantanamo's Sergeant Major Scott Smith why the installation doesn't play "Taps" at 9 p.m., like other military installations where he has served.

"Taps" began as a revised version of "Extinguish Lights" during the Civil War. According to bugler and historian Jari A. Villanueva, Army Brig. Gen. Daniel Adams Butterfield, commander of a brigade of the V Corps of the Army of the Potomac, was not pleased with the bugle call for

"Extinguish Lights," thinking it too formal. With the help of the brigade bugler, Oliver Willcox Norton, he went about revising an older version of "Extinguish Lights" to what we now know as "Taps."

The revised bugle call caught on quickly in both the Union and Confederate Armies, though it was 36 years until Butterfield was given his due credit.

In the August, 1898 issue of Century Magazine, Gustav Kobbe, a music historian and critic, used the Army Drill Manual, first published in 1867, to credit the person who compiled the bugle calls for the manual, Maj. Truman Seymour, with the composition of "Taps." Norton read the article and wrote to the editor of Century, calling attention to the mistake. Upon writing to Butterfield himself, Century's editor concluded that though the General did not compose "Taps," he most

certainly revised an earlier call into the present day bugle call now listened to every day on American military bases throughout the world.

So, why don't naval bases play "Taps" the same as other branches? Put simply, it's not a naval tradition. As with many traditions, the U.S. Navy borrowed that of morning and evening colors from the British, and it hasn't changed much over the last couple centuries. On Naval Station Guantanamo Bay, you'll hear the bugle call "First Call" five minutes before 8 a.m. and five minutes before sunset, the National Anthem at 8 a.m. and "Retreat" at sunset.

As with all American military braches, the Navy traditionally plays "Taps" at military funerals as a final farewell to men and women who served their country with honor.

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# BOOTS ON THE GROUND

# What is your most memorable moment with your dad?



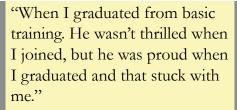
"After a hard morning's work of splitting and hauling firewood and clearing brush, just sitting down and drinking water talking about how hard the different types of wood were to split."

Staff Sgt.
Thomas Harvey

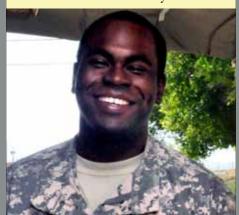


"My most memorable moments with my dad will have to be every time we are in each others' company. Every moment is special. That's my dad, what else can I say."

Sgt. William Barnett



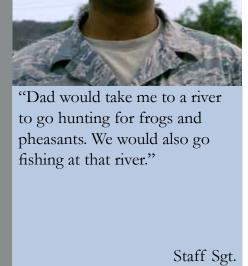
Spc. Rony Michaud



"The first time I ever saw him cry. He cried when I graduated from high school. Until this day, I have not seen him cry again."









Matt Mays

"We would go on a nature trail near a river in New York. We would spend all day walking along and collecting unique rocks and fossils."

> Tech. Sgt. David Poitras



Story and Photos by Pvt. Loren Cook

Talent shows are a common event for schools and communities. They offer a way to showcase the talent of local residents, and they offer contestants a forum to display their talents in front of an audience, sometimes for the first time.

Morale, Welfare, and Recreation's Child and Youth Programs teamed up with Armed Forces Entertainment to put on a talent show called "GTMO's Got Talent!" at the Downtown Lyceum June 3.

This show, however, was different from most talent shows. How many local talent shows have you been where Randy Jackson, Paula Abdul, and Simon Cowell are the judges?

Probably none, because Randy, Paula, and Simon weren't at Guantanamo Bay either—but Randy Jackson impersonator Kevin Rushing, Paula Abdul impersonator Lisa Scott, and Simon Cowell impersonator Craig Slezak were. Jovany Javier, a semifinalist from the tenth season of American Idol, hosted the event, in addition to performing during the show.

Rushing, Scott, and Slezak proved to be a hit with the crowd and contestants.

"Even though they're not the real Simon, Paula, and Randy, they gave me valuable advice that worked for me," said contestant Liana Merrill, a senior at W.T. Sampson High School.

The focus, however, was not on the judges and the host, but rather the talented Guantanamo Bay residents performing.

Guantanamo Bay residents turned out in



force to show off their talent at auditions at the teen center June 2. Around 40 acts danced, sang, rapped, or rocked for a chance at local stardom. Judges had a hard time narrowing down the contestants, but eventually 10 acts were selected for the semifinals, held



the next day at the Downtown Lyceum.

Performing at the semifinals was vastly different from performing at the audition. Contestants had to contend not only with insects and heat, but also with stage fright. The audience at the auditions was mostly composed of other contestants, but the finals drew a much larger crowd.

"I was so scared! I've never performed in front of this many people," Merrill said.

After all ten acts had a chance to show what they could do, the judges faced the difficult task of selecting two finalists. Eventually, they chose Merrill and Larry McGhee, both of whom had given excellent performances. The two finalists then performed one more time.

Merrill performed "Pie Jesu," a selection from the Roman Catholic requiem mass in her finalist performance.

After a few audio mishaps, McGhee performed a medley of "Stand by Me" by Ben E. King and "Beautiful Girls" by Sean Kingston.

Merrill was eventually selected as the

"I'm just overwhelmed! It doesn't even feel real right now," Merrill said shortly after being selected as the winner. "I couldn't have done it without my family. They've all been supporting me, even my brothers and sisters, although I'm sure they're tired of hearing me sing opera all the time. My parents are letting me go to college to study opera, so how much more supportive can you get?"

Merrill won the show, but one thing was very clear at the end of it all – GTMO's got talent!

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# In a New York State of Mind

The 107th Military Police Company, New York Army National Guard, at their memorial dedication ceremony. The monument is a replica of the World Trade Center towers on a fivesided base to represent the Pentagon and is located at Memorial Field by Seaside Galley. A plaque dedicates the memorial to all who perished in the attacks of Sept. 11, 2001.

Story and photos by Sgt. 1st Class Kryn Westhoven

IDITEST :

s the Troopers of the 107th Military Police Company concluded their Joint Task Force Guantanamo mission, these New York Army National Guard members took with them pride in a job well done. The Citizen Soldiers completed a one-year deployment as the external security force.

The historic importance of being at Guantanamo during the tenth anniversary of the attacks of Sept. 11, 2001 will always be a large feature of their deployment. Also, having the start of the military commission for the five alleged co-conspirators brought a sense of closure to some of the New Yorkers.

"Closing that circle in the whole process," said 1st Sgt. Fabio Cardenas, who wears a New York State Police uniform when he is not the unit's senior noncommissioned

The attacks on 9/11 have kept this unit busy for the past decade. The 107th MPs were one of the first Empire State Guard units to be in New York City at Ground Zero. The following year began the first of two mobilizations to Fort Drum, NY, then a pair of Iraq deployments before arriving at JTF Guantanamo.

That tempo for the unit post-9/11 has lead to a change in the age of the group, averaging 22 years old. This is the generation that watched the World Trade Center crumble on TV in elementary or high school, like Cpl. Edward Nepton. He remembers watching the events unfold in his typing class and not having it affect him until got home to

Nepton, with several of his friends, are in the group of young service members that raised their right their right hand because of the events on 9/11.

"Most coming out of school wanted to go to Iraq or Afghanistan," noted Cardenas, who had to explain that they were on the frontlines for the country. "You are dealing with the enemy every day on another level."

Cardenas lead a core of senior enlisted who have served on prior deployments and several worked in law enforcement in civilian life. This brought experience vital to train the younger Soldiers to excel in the mission's responsibilities.

The hard work and long hours did not go unnoticed as Lt. Col. Christopher Wynder, Commander of the 525th Military Police

Battalion, called them "superb performers." The 107th served under the 525th MP Bn.'s umbrella of military police companies and "in order to capitalize on their unmatched work ethic" the unit was given increased responsibilities, according to Wynder.

"They realized the importance of what they do being from New York," said 1st Lt. Andrew Miller, 107th MP Commander, talking about the unit's sense of pride in the mission. Miller, a police officer in New York, encouraged his Soldiers to continually improve the operating procedures.

companies to follow," noted Miller.

Before the Soldiers faced the challenges of sometimes repetitive and mundane work on long shifts, the unit needed to come together as a team. This was a difficult task

Citizen Soldiers lived in 35 different New York counties, spending drill weekend at four armories located in upstate New York down to Fort Hamilton in New York City.

"They were phenomenal, absolutely phenomenal. I couldn't ask for a better group of Soldiers to work with," said Sgt. 1st Class is represented with a piece of metal rebar. Dennis Mower.

One young Trooper said to Sgt. 1st Class Thomas Ruffin that "never in a million years" he would have thought that during the trial of the 9-11 co-conspirators he would be "We significantly raised the bar for other handling security outside the courtroom.

For Ruffin it was a "surreal moment" to be at Guantanamo Bay for the tenth anniversary of 9/11. "It has a lot of meaning to me," added Ruffin, who led the team to design and build a lasting monument to their

The idea for the monument started as soon as 107th got on the island. The replica of the World Trade Center towers is set into a five-sided base, which represents the Pentagon. The towers are 9 feet tall, and 1x1 foot in diameter. The north tower's antenna

With material donations from Guantanamo Bay Naval Station contractors and help from the Navy Seabee construction team, the monument towers over the other tributes to units who have completed a Joint Task Force Guantanamo tour of duty.

A plaque dedicates the memorial to all who perished in the 9/11 attacks: a fitting honor of all the 107th MP Co. members, past and present, who served from Ground Zero to Guantanamo Bay.



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# **Father Knows Best**

# Troopers trade tales of fatherhood from a distance

By Pvt. Loren Cook

**D**eployed Troopers face a variety of problems. One of the worst they face is homesickness. Deployed Troopers must leave their mothers and fathers, sisters and brothers, husbands and wives, and sons and daughters behind.

"I miss my family constantly, but never more so than around holidays," said Army Sgt. William Barnett, property book officer with Joint Detention Group's S-4 section.

Barnett would normally be spending

Father's Day with his 15-year-old son and when I left, but we had a pretty good idea his twin 7-year-old daughters. This year, he'll be spending Father's Day thousands of miles away instead.

"I think it's tougher for my family than it is for me," said Army Staff Sgt. Jacob Chapman, a detainee librarian with the

Chapman is one of the newest fathers here at Guantanamo Bay. He was fortunate enough to go home to see the birth of his first child, now 5 months old.

"My wife was two months pregnant

when she was due so I was able to get there in time for it. I was able to spend nine days with my son," Chapman said. "He was jaundiced when he was born, so I stayed at the hospital with him for three or four days."

"I thought I was going home to support my wife more than to see my son, but that all changed when I saw him for the first time," Chapman said. "I guess men are just more visually-oriented. My baby was an abstract until I saw him, and then everything was put into perspective."

Though Chapman was fortunate enough to see the birth of his child, some fathers don't make it in time to see it. Others sacrifice that opportunity to avoid hurting their other children.

Tech. Sgt. Paul Edwards, a power production supervisor with the 474th Expeditionary Civil Engineering Squadron here, is the father of two daughters, ages 3 and 5, and now a 1-month-old son. He decided not to go home for his son's birth.

"My wife and I talked it over, and we both agreed that it would be harder on the girls if I came home just to turn around and leave in a week or two," Edwards explained. "My son isn't going to remember whether I was there when he was born or not, but my daughters will remember thinking I was home, and then being disappointed when I left again. I didn't want to put them through that."

Barnett regrets all of the bonding time he's missing with his children.

"I really regret missing my kid's games, piano recitals, and birthdays," Barnett said. "My kids are growing up so much, and I'm

"My son understands why I'm gone and that I'd be home if I could be. My daughters have a tougher time of it," Barnett went on. "They've been told 'Daddy's at work,' so they keep expecting me to come home from work every night. A young kid's concept of time is much different than ours."

Edwards also expresses regret for the lost bonding opportunities.

"The hardest part about being gone is missing my kids growing up. I'm missing my oldest kid's sixth birthday and her

preschool graduation," Edwards said. "I may not be gone that long on our timescale, but kids grow up super fast. They'll be so different when I come home."

Chapman counts himself lucky that his son is so young.

"I'm sad that I'm missing my son's first months, but I'm fortunate that he won't remember me being gone these months," Chapman said. "When I come home, I'll be a stranger to my boy, but hopefully it won't take too long before he recognizes his daddy."

Without the opportunity to be with their children, deployed Troopers must use other means to keep in contact.

"My wife emails me a new baby picture every day, and she tells me all about him." Chapman said. "They tell me he's a very hungry baby, and mild-mannered. He's also afraid of my dad for some reason."

Barnett and his family send letters to each other. He also talks to his family on the phone every week, and uses Skype when he can. He and his son keep in touch on Facebook.

"My wife sends me pictures of our daughters in their Christmas dresses, and pictures from their school parties and so on. My son likes skateboarding, so he sends me pictures of himself doing skateboarding stunts," Barnett said. "I send my family pictures from here: pictures of me at work, or at the beach, or pictures of the wildlife. My son gets a kick out of seeing pictures of the iguanas here."

Edwards also uses Facebook to stay in touch with his family, in addition to calling home at least once a week.

"When I talk to my oldest daughter on the phone, I can have a pretty good conversation with her, but when I try to talk to my younger daughter, she doesn't have the patience for the phone, so she just goes 'Hi! I love you, daddy! Gotta go!" Edwards

Both Chapman and Edwards are nearing the end of their time here at Guantanamo Bay, and will be reunited with their wives and children soon.

"My advice to deployed fathers is to stay strong and remember what you're fighting for," said Edwards. "You'll be home with your family again sooner than you know it."

Barnett also has advice for deployed

"When you're around your kids, love them. Spend as much time as you can with your kids while they're young, because they

grow up so fast," Barnett said.

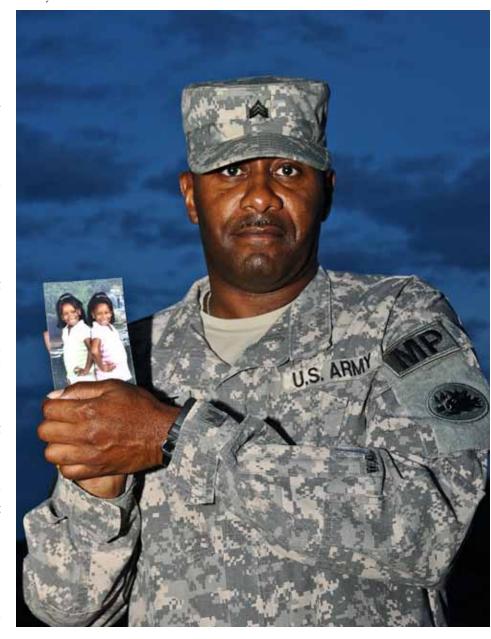
Chapman directed advice at newly expectant fathers.

"I've deployed to Iraq twice and I've seen some very scary things, but the most scared I've ever been was when my baby boy came out with the umbilical cord wrapped around his neck," Chapman said. "I was just meeting my boy for the first time, and I was terrified I was going to lose him. But the doctors took care of it, and I got to hold him. You might be scared to become a father, but it's not as scary as you might think. It's the greatest feeling in the world when it happens."

Barnett agrees. "My proudest moments as a father were when I held my kids for the first time. At that moment, with all three of my kids, I cried. It was like I won the Opposite page: Army Staff Sgt. Jacob Chapman shows off a picture of his 5-month-old son, Gus. Chapman's wife sends him a new baby picture every day.

Below: Army Sgt. William Barnett shares a picture of his 7-year-old twin daughters. Barnett also has a 15-year-old son.

- photos by Pvt. Loren Cook





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# Africom will maintain 'light footprint' in Africa

By Donna Miles American Forces Press Service

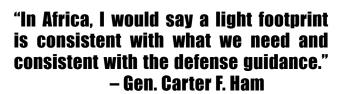
STUTTGART, Germany – The United States has no plans to seek permanent bases in Africa, and, in the spirit of the new defense strategic guidance, will continue to maintain a "light footprint" on the continent, the top U.S. Africa Command officer said.

"In Africa, I would say a light footprint is consistent with what we need and consistent with the defense guidance," Army Gen. Carter F. Ham told the House Armed Services Committee in February.

With no troops directly assigned to it, Africom relies heavily on its service components: U.S. Army Africa based in Vicenza, Italy; U.S. Air Forces Africa, at Ramstein Air Base, Germany; U.S. Marine Forces Africa and Special Operations Command Africa, both based here.

"It is that proximity to the theater that enables the agility we require," Ham told Congress.

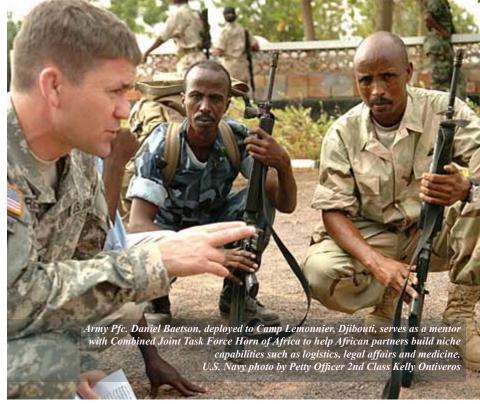
Africom has had its headquarters here since it initially stood up in 2007 as a subcommand of U.S. European Command before reaching full operational capability in 2008. Then-Defense Secretary Robert M.



Gates and the first Africom commander, Army Gen. William E. "Kip" Ward, agreed to defer any decision on its permanent location until 2012.

A congressionally directed review of alternate basing plans is under way, and is expected to be delivered sometime this year. None of the plans being developed involves relocating the headquarters to the African continent, Ham said.

While not expressing his own preferences, Ham said he believes Africom has "been very well served" by its Stuttgart headquarters. In addition to good facilities and proximity to



an international airport with direct links to Africa, he noted, Stuttgart offers the operational advantage of being in the same time

zone as many of Africom's African partners. "We are on the same daily rhythm," the general said.

In addition, he said, collocating Africom with U.S. European Command makes sense, promoting

their tradition of working together as they manent bases there. share forces, resources and capabilities. Meanwhile, a new manent bases there.

Ham also underscored the importance of Camp Lemonnier, Djibouti, the only permanent U.S. base in Africa. With about 2,000 U.S. personnel deployed there as part of Combined Joint Task Force Horn of Africa, many from the Army National Guard, it provides a stable platform for U.S. military operations in a critical part of the world, he said.

"It's a great strategic location," he told American Forces Press Service. "It facilitates not only our operations for U.S. Africa Command, but also U.S. Central Command and U.S. Transportation Command. It is a very key hub and important node for us, a good location that allows us to extend our reach in East Africa and partner with the countries of East Africa."

Ham said he recognizes concerns among some African countries about an increased U.S. presence on the continent, but emphasized that cost alone would preclude the United States from establishing more permanent bases there.

Meanwhile, a new initiative that Army Chief of Staff Gen. Ray Odierno announced last month could increase Africom's engagement opportunities with no uptick in permanent staffing.

The Army plans to implement a regionally aligned force concept next year to better support combatant commanders, Odierno said. Africom is expected to be the first to receive these rotational forces as part of the pilot program to begin next year, followed by U.S. Southern Command, U.S. Central Command and U.S. Pacific Command.

# Motivation Musings Mind, Body & Spirit

By Navy Lt. Stephanie Long

s a psychologist, I'm often asked ques-As a psychologist, I'm often asked questions about motivation and behavior. One of the most frequent questions relates to work and productivity. Specifically, why don't people do their job and try to do it well? I'm not talking about people who try and fail - or maybe just don't succeed as well as they would have liked. Sometimes, people's dreams and aspirations far exceed their abilities and skills. Maybe they just need to develop new skills, or further develop those that they have, and they will finally be able to achieve those dreams. Maybe they need to reevaluate what they are capable of and adjust their dreams to something that is within their reach. But for those whose abilities far exceed their productivity, leaders and colleagues are often at a loss. Doesn't it just take a little motivation to get things done?

The most difficult part of leadership, I've found, is figuring out how to motivate people. Ideally, everyone would be internally motivated and leaders would just have to provide a little bit of guidance. In other words, they would just have to steer the vehicle a little, but the individual would be providing all the horsepower. Life, however, rarely works that way. It often is up to the leader of a group to figure out how to motivate the individuals in the group. One way to break down motivation is to think about where it's coming from: externally or internally.

External motivation can be extremely effective. One of the problems with it is, once the external motivation is no longer present, the individual might stop whatever

and intimidation, which may work for a little. Eventually, though, people begin to resent leaders that use these tactics. This resentment can turn to passive aggressive behavior, where they end up sabotaging whatever it is they're working on. People may also adapt to the fear and intimidation tactics, so that they are no longer effective. On the flip side, some people use some type of incentive for external motivation: time off, awards, words of praise, etc. The same problem exists as with fear and intimidation - once the rewards stop, the individual will likely stop whatever they were working on. Or, people may adapt to the incentive so that they expect it and feel entitled to it. They may require additional incentives to continue working. Further, if the rewards aren't salient to the individual (i.e., the person doesn't care about praise or awards; they're leaving the island soon anyway), then they aren't likely to be effective. If external motivation isn't working, or isn't appropriate, focusing on an individual's internal motivation may be a bet-

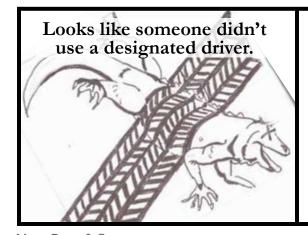
Internal motivation also can be extremely effective, but it is much harder to influence as a leader. It requires understanding the people that you work with or that work for you. Once you have an idea of what drives them, then you can tap into that internal motivation to encourage them to do their job. The key is that you have to make things salient for the individual. In other words, you have to get their buy-in. If you can't make it relevant to their existing goals, then you're not likely to get the results you're hoping for. For example, if someone is hoping to

advance to the next rank, then you may have to tie a task to that particular goal. Say somelittle. Eventually, though, people begin to resent leaders that use these tactics. This resentment can turn to passive aggressive behavior, where they end up sabotaging whatever it is they're working on. People may also adapt to the fear and intimidation tactics, so that they are no longer effective.

Leaders can influence others through applying external motivation, or by augmenting internal motivation. External motivation is easier to apply, but often is short-lived. Internal motivation is harder to augment, but can affect an individual's behavior for as long as you work together. Certain situations may call for one or the other. If you have a task that needs to be accomplished quickly, you may not have time to try to figure out what motivates each person that works for you. You may need to provide some external incentive to help motivate them to accomplish this goal. If the task is more chronic in nature, then it may be worth the time and energy to figure out what already motivates each person that works for you, and then tie that to the task. You also can combine external and internal motivation techniques. The key is to have at least some understanding of the people that work for you.

Great leaders seem to have an intuitive ability to motivate those that serve them. For the rest of us, though, learning how to motivate others is difficult. In the end, most people will appreciate it if you take the time to try to understand what motivates them. Just that simple act of caring and understanding can do wonders for a seemingly unmotivated person, and pay off dividends.

**ONLY AT GTMO** by Mass Communication Spc. 1st Class Ty Bjornson



Drunk driving can cost you a lot more than \$10,000. Always bring a sober buddy or call Safe Ride at 84781.

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By Mass Communication Specialist 1st Class Ty Bjornson

Will the real Slim Shady please stand up? Please stand up?" I know, I know. To quote the lyrics to an Eminem song isn't the normal way to start a film review. But it seemed relevant in the case of "Snow White and the Huntsman." Here is a film version of "Snow White" unlike any other before it. Though the 1937 animated Disney film became the popular version of the Snow White tale, it is not the definitive story. In fact, there isn't one. Can the real Snow White please stand up? I don't think she can.

There are multiple versions of the Snow White story throughout Europe. The generally accepted fairy tale was added to a collection of stories by the Brothers Grimm in 1812 (which was also revised for later editions). Despite the differences in the various tellings, there are common aspects to the story. These elements include an evil queen, a magic mirror, a poisoned apple, dwarves, haunted forests and a potential suitor for our fair maiden. Is she fair? In "Snow White and the Huntsman," she's more like Joan of Arc crossed with Aragorn from "The Lord of the Rings." Given her iron will, maybe she's more like an "iron maiden"?

"Snow White and the Huntsman" opens "once upon a time" with a beautiful queen admiring a solitary rose blooming in the dead of winter. She wishes to give birth to a child with raven's hair, fair skin and a fierce determination to live just like the uncommon rose. The queen gets her wish when Snow White is born. Tragically, as is usually

the case in this kind of story, the queen dies and King Magnus (Noah Huntly, "Your Highness") and young Snow White are left without her.

A few years after the queen's death, the marauding Dark Army attempts to overtake King Magnus' kingdom. After Magnus's soldiers defeat the Dark Army they rescue the beautiful captive Ravenna (Charlize Theron, "Prometheus"). Magnus is so enamored with her loveliness and beauty, he marries her the very next day. To his horror, Ravenna is the dark sorceress who commands the Dark Army. She deliberately plotted to get into Magnus' marriage bed to murder him and overtake the kingdom as the new queen of the land. The queen imprisons young princess Snow White in a tower, with the people believing her to be dead. The kingdom is no longer peaceful and prosperous it once was, but now dark and grim. The land becomes harsh and haggard under Ravenna's reign.

Flash forward 10 years. Ravenna has remained young though her witchcraft. She is able to suck the life force from fair maidens to maintain her radiance and beauty. When she asks her magic mirror "Who is the fairest of them all?" she learns that Snow White (Kristen Stewart, "The Twilight Saga") has the ability to destroy her. This will not do.

Snow White escapes into the haunted forest where her pursuit is halted by forest's treacherous nature. The queen's lead henchman and brother, Finn (Sam Spruell, "The Hurt Locker") recruits a drunken widower (Chris Hemsworth, "Thor") to track Snow White for them. Not liking the arrangement,

the huntsman decides to aid Snow White in her plight.

Snow White is determined to defeat the tyrannical queen and restore peace and order to the land. Many people are willing to take up arms for the cause. This includes some fairly handy dwarves who are experts in guerilla-style combat.

"Snow White and the Huntsman" is director Rupert Sanders' film debut. He got his start directing television advertisements, including one for the video game Halo 3. He doesn't hold back in creating a dark foreboding atmosphere for a majority of this picture. The cinematography is brilliant, yet so grim and colorless it might turn some people off. Nevertheless, it is stylish without going into cartoonish territory. Snow White's world, though make-believe, feels real and lived in. The clothes and the sets are believable.

What really captured my imagination was the enchanted fairy forest. For me, this sequence was the crown jewel of the picture. The animals, the foliage and fairies are presented with such a vibrancy in stark contrast to Ravenna's kingdom, I felt like I was watching a completely different movie altogether. This is easily the most fully realized storybook forest I have ever seen done in a live-action movie. The last movie to come this close to achieve this was Ridley Scott's "Legend" (1986).

There is no doubt "Snow White and the Huntsman" looks great. CGI helps tell the story, but thankfully its use doesn't go over the top beyond what it is needed for. In

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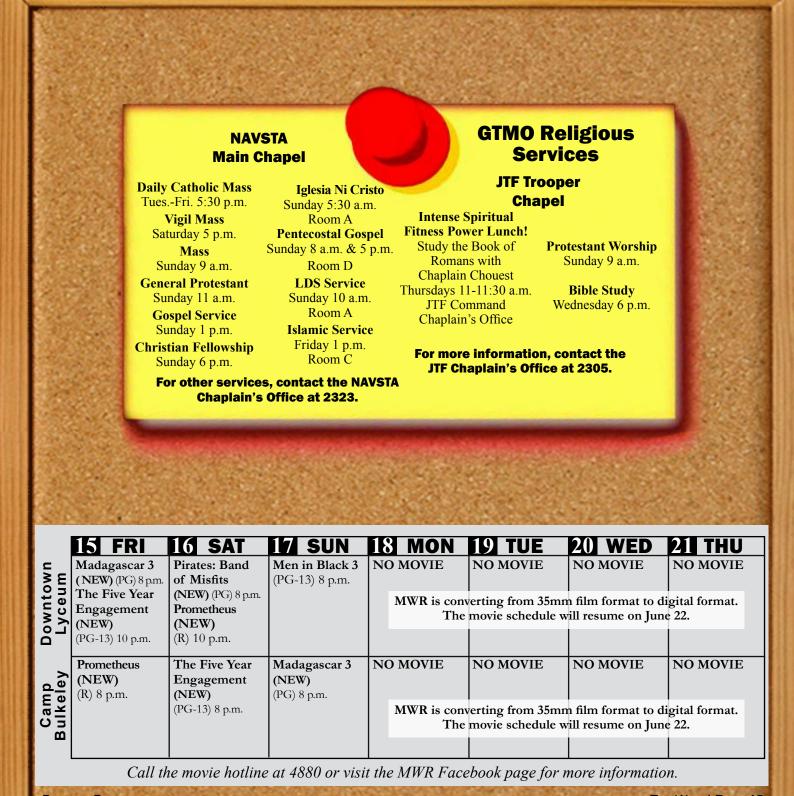
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fact, the whole picture has an old-fashioned quality to it. The tone and the pacing are on par with the sword and sorcerer pictures from the early '80s. This might be distracting to some who want their movie action to come a little swifter. The movie takes time to

set up the characters and develop the background stories for them, their lands and their goals. This adds a dimension to this tale probably not previously seen in the movies.

"Snow White and the Huntsman" is the second Snow White inspired film to be released in last three months. Both are live action pictures with alternate spins on this familiar story. I speculate the property is being revisited in 2012 to commemorate the 200 year anniversary of its inclusion into the Grimm's fairy tale anthology. This new film is an interesting take on Snow White, though the pace might throw some people off. Nevertheless, "Snow White and the Huntsman" is nicely crafted and tells its story well.



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By Army 1st Lt. Amelia Thatcher

Air Force Brig. Gen. Michael Cunniff visited New Jersey Army National Guard members this week, as well as other Joint Task Force Troopers who hail from the Garden State.

Cunniff toured JTF and Naval Station facilities on his two-day trip, which is his first as The Adjutant General of the State of New Jersey. He was confirmed in March 2012 as the commander of more than 6,000 Citizen Soldiers and Airmen.

"This is the best part of the job, seeing the troops and where they work," he said.

Cunniff expressed gratitude for all reservists' sacrifices and willingness to deploy. A longtime reserve component officer, he recalled the time when the focus on the hometown mission rarely took Guardsmen overseas.

"In 10 years, we deployed once to Ecuador for a training mission," Cunniff said. "But now, the Guard has moved from a strategic reserve to an operational force."

National Guard units will continue to rotate in and out as an essential part of the JTF Guantanamo mission, and include the Base Emergency Engineer Force (Prime BEEF), the external security company, and elements of the Joint Detention Group and J codes.

Since 2001, New Jersey National Guardsmen have served around the world, some on multiple tours to Iraq and Afghanistan. The list includes JTF Guantanamo, 2004.

Above: Air Force Brig. Gen. Michael Cunniff, The Adjutant General of the State of New Jersey (center) toured Camps 5 and 6 as part of his Joint Task Force Guantanamo visit June 12-13. Cunniff highlighted the significance of the large number of reserve component servicemembers, and praised the dedication and professionalism of all JTF Troopers.

—photo by Mass Communication Spc. 2nd Class Joshua Hammond

